

WE ARE CLARIOS

The World Leader in Energy Storage for Low-Voltage Mobility



155MM

BATTERIES SOLD ANNUALLY 140+

COUNTRIES SUPPLIED BY OUR VOLUME GLOBALLY 55

MANUFACTURING, RECYCLING & DISTRIBUTION CENTERS WORLDWIDE



16,000+

GLOBAL EMPLOYEES 130+

YEAR TRADITION

OF INNOVATION AND GROWTH

THE BROADEST AND MOST **EFFICIENT PORTFOLIO OF BATTERIES**

ADVANCED LEAD-ACID

LITHIUM-ION

A FAMILY

BRANDS:

OF GLOBAL



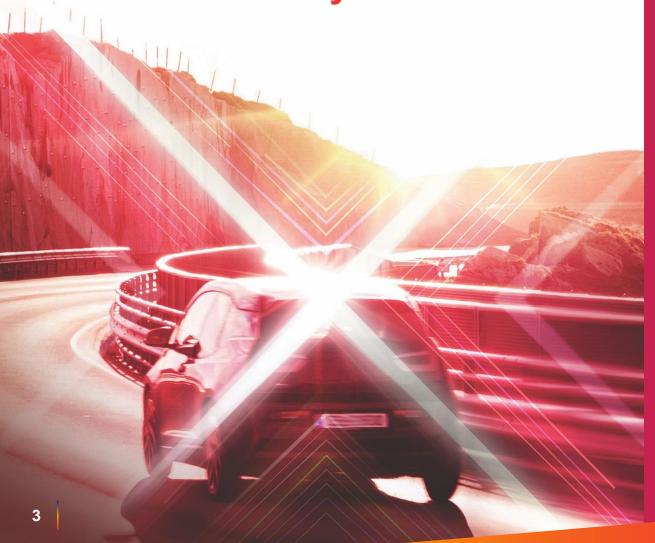








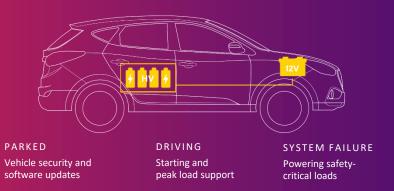
Clarios xEV. The Power of X for any EV.



A 12V battery lives inside every hybrid, plug-in hybrid and electric vehicle.



Working in perfect tandem with the vehicle's high-voltage battery, Clarios xEV delivers optimal vehicle performance, constant power and crucial safety.



Performance for every state.

The Clarios xEV battery enables critical safety and performance functionality whether the vehicle is parked, driving or experiencing a high-voltage system failure.

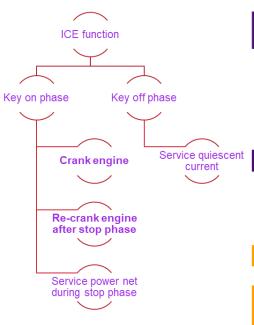


THE ROLE OF Pb BATTERIES IN AUTOMOTIVE POWER TRAINS



/ Vehicle Examples OEM compact car

12V Battery Functions in ICE cars:



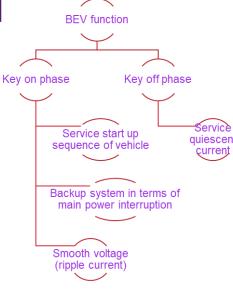
Battery Application - Vehicle Architectures / Power Net

Vehicle Examples OEM compact car



HV battery with high energy

12V Battery
Functions in EV cars:



ICE = internal combustion engine, BEV = battery electric vehicle, PHEV = plug in hybrid

♦ e.g. engine cranking demand change

WHAT IS AT STAKE IN THE AUTOMOTIVE TRANSFORMATION

Differentiated technology portfolio to lead in low-voltage transition to electric and autonomous vehicles



75% of new vehicle sales expected to be EVs¹



Autonomous Functionality Increasing



Low Voltage Battery Remains Critical Technology Choices Driven by Application Need

CLARIOS XEV MULTI-BATTERY AGM SOLUTIONS



Today: Full portfolio addresses specific needs of today's xEV applications

SMART AGM FOR AUTONOMOUS FUNCTIONALITY

ACCURATE BATTERY MONITORING

DIAGNOSTICS AND COMMUNICATION

AGM CONSTRUCTION



Tomorrow: Functionality required for autonomous applications + AGM advantages and aftermarket business model

LV LI-ION
EXPANDING PORTFOLIO

PACKAGING
WEIGHT
EXTENDED LIFE

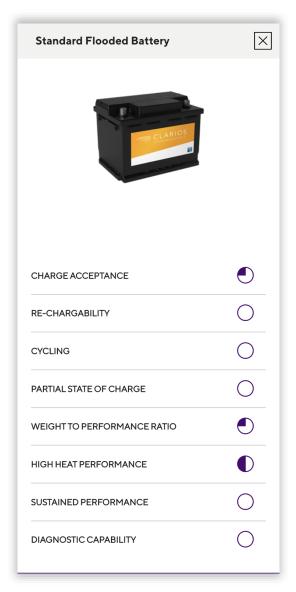


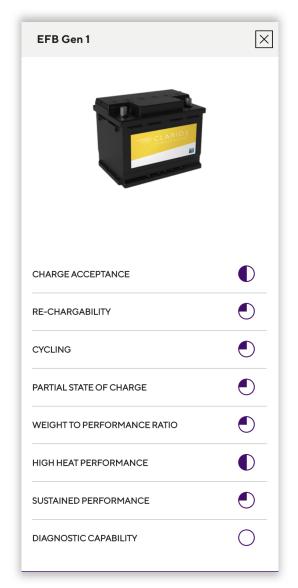
Future: Li-Ion offerings across multiple chemistries for improved packaging and life supported by 15+ years of experience

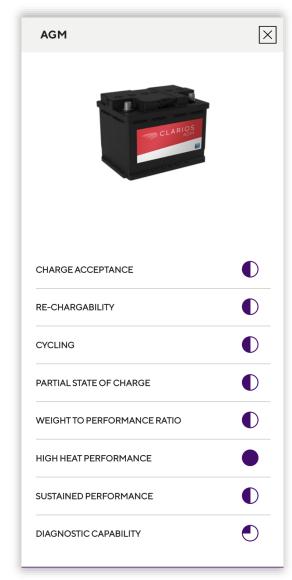
Based on IHS data for Clarios core geographies of Americas, Europe, China

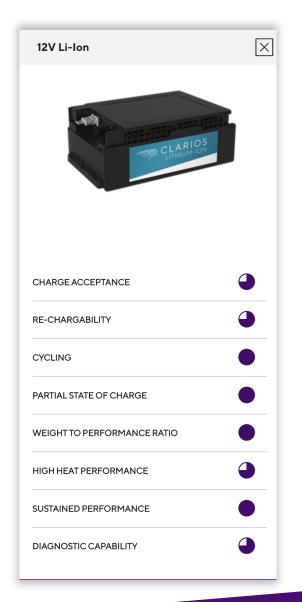


The main 12V Product Choices in Comparison









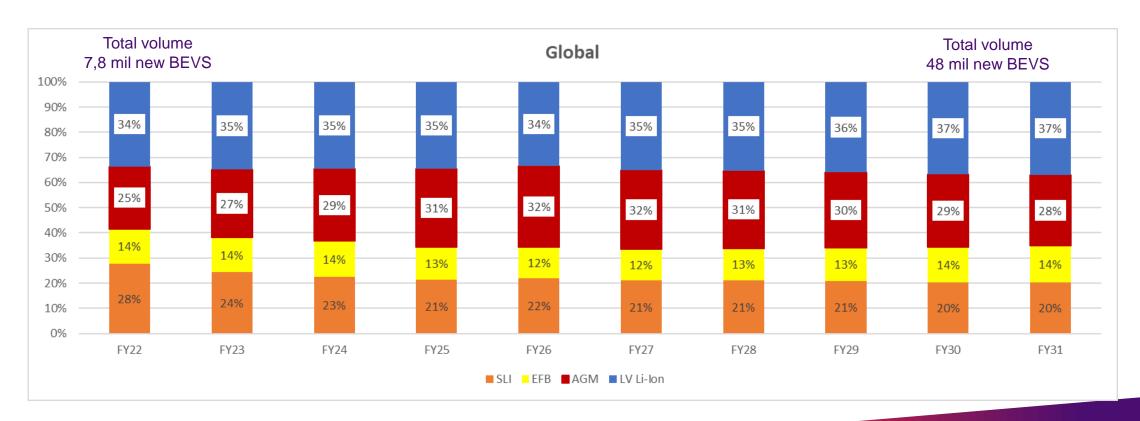
Low Voltage Technology Share in new Electric Vehicles FY 22 – FY 31

The 12V Power net will be needed in future power train

Pb-Batteries will remain to be the predominant technology with a declining trend in new BEVs

The total market is predicted to grow from 7,8m EV to 48m EV in 2031.

The high share of 12V Li-Ion in new vehicles in FY22 is driven by US and China.



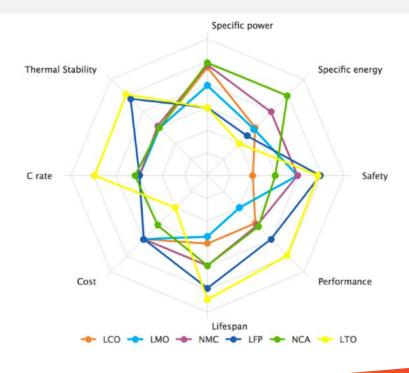
OEM DECISION MAKING – Low Voltage LITHIUM ION

MEET AUTONOMOUS REQS

PACKAGING / WEIGHT advantages

ELV Directive PROTECTION

LITHIUM For LITHIUM SAKE







OEM DECISION MAKING - LEAD ACID





XEV battery design and application

Key services for non cranking applications



New requirements driving the change:

- Cranking function disappear.
- Service function becomes key.
- Less energy required = smaller batteries and mainly AGM.
- Key off load service function.
- Peak power demand needed (interrupted high voltage power source).
- Mobile office services.
- Cycle and backup scenarios possible.
- Battery range from H3 (LN0) to H6 (LN3).

AGM H3 (LN0) Design

Characteristics

- CCA-EN: 380
- Ah: 40
- Weight: ca. 13 kg
- Dimensions (HxLxW): 190 x 175 x 175mm
- 5 pos. Plates (PF E-Grid)
- 6 neg. Plates (ConCast)
- 1,45 mm AGM Separator (1,5mm Rijie)
- EN hold down & robotic rips



Usage of existing components



AGM Flame Arrestor



AGM Plug with val



Standard EN Bushing



4

Development of new components



New AGM H3 Cover



ew AGM H3 Case



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xEV future design and application options

12V Pb battery choices



Design option for future AUX applications:

Housing:

Flame retarding material if needed (up to UL94 V0 class)

Connector:

Screw type connection \rightarrow save connection over very long life (over come problem of ductile lead post).

Rechargeability:

Additives to NAM and electrolyte to maintain rechargeability over life (not DCA but CA).

Power output:

Usage of thin plate technology to improve significant cold storage peak performance (for e.g. @ -30°C) or 7 cell design for meet requirement of high cut off voltages.

Cycle life :

• Usage of thick plate technology to improve significant cycle life with high DOD's (for e.g. 80% DOD).



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Based on IHS data for Clarios core geographies of Americas, Europe, China



MARKET ANALYSIS

COMPETITIVE VIEW - STATE OF HEALTH (SOH) / STATE OF FUNCTION (SOF)







| | | • - | | |
|--|-------------------------------------|----------------------------------|--------------------|------------------------------|
| | TELEMATICS | IBS SIMPLE | IBS ADVANCED | CLARIOS SMART AGM |
| Test Frequency | 5 mins intervals | Seconds | Milliseconds | Milliseconds |
| Battery Voltage | System voltage, not battery voltage | ✓ | ✓ | ✓ |
| Battery Current | × | X | ✓ | ✓ |
| Battery Temperature | Ambient only | ✓ | ✓ | ✓ |
| Cell Level Voltage | × | х | Х | ✓ |
| Reliability | х | (+) | + | ++ (+) * |
| Performance Optimization SOC | × | X | + accuracy? | ++ (+) through ext. charging |
| Proactive Replacement Predictive SOH (aging) | × | × | X*** | / |
| Safety Integrity Predictive SOF (start ability) | × | × | X *** | ✓ |
| Diagnostic Result | NA | NA For calibrating charging only | + | ++ (+)* |
| Uninterrupted Diagnostic | × | X | Х | ✓ |
| ASIL characterization | х | X | X *** | ✓ |
| Recyclability | NA | NA | NA | + |
| Space/Weight | NA | + | + | ++ |
| Cost/Installation | \$ | \$ (excl. battery) | \$ (excl. battery) | \$\$ |
| Standardized product | Standard | Standard | Standard | Unique |

IBS: Intelligent Battery Sensor



^{***} Based on averaged measurement values

EVOLUTION OF THE 12V BATTERY – CURRENT AND FUTURE STATE

CURRENT STATE

Most applications use off battery/terminal monitoring

Effectiveness of the system relies on pairing the battery technology with the appropriate sensor

Battery and sensor technology are not developed jointly.



CLARIOS SOLUTION

Integrated BMS solution for 12V battery

Optimized for each OE to offer maximum functionality, reliability, safety for xEV and autonomous applications

Accurately predict the state of the battery to ensure that it is available to support emergency functions



LEVERAGING ELECTRONICS EXPERIENCE FOR NEW PRODUCTS

STANDARD AGM

20+ Years of AGM experience





NO BATTERY MANAGEMENT SYSTEM (BMS)

12V LI-ION

15+ Years of Li-Ion/Electronics Experience



INTEGRATED BMS

- Manages battery state of charge, health and function.
- Electronics, sensors, diagnostics, communications.

SMART AGM

Cell level sensing + AGM Performance





INTEGRATED BMS

- Manages battery state of charge, health and function.
- Electronics, sensors, diagnostics, communications.

Our Lead acid mfg expertise and Li-Ion electronics/software experience made SMART AGM possible.



SMART AGM - PRODUCT TIMELINE





WHAT DO CONSUMERS WANT? AGM battery after crash test: Container damaged (container cracked at several positions) DEPENDABLE Terminal deformed but Battery is still fully functional! RELIABLE AFFORDABLE OUT OF MIND **B** CLARIOS

THE ROLE OF Pb BATTERIES IN AUTOMOTIVE POWER TRAINS

XEVA

Summary

- 12V Power Net will be needed through 2031 No matter the vehicle type, nearly every single vehicle will depend on a 12V battery.
- We're seeing significant changes in the way low voltage batteries are used from increasing electrification to autonomous features that make cars safer and more convenient.
- The intrinsically high safety of PbAcid batteries is recognized by OE customers, but the predictability with BMS is key to success.
- OEM's interest in 12V lithium-ion growing, however Pb batteries will be around for a while with new innovations.